



OUR CSR STRATEGY IN-DEPTH



UNIBAIL-RODAMCO-WESTFIELD

Key 2030 targets based on 4 pillars

PILLAR 1

Better buildings

- Reduce carbon emissions by 35% in construction and by 70% in operations compared to 2015

PILLAR 2

Better connectivity

- Reduce carbon emissions from transport by 50% compared to 2015
- Aim for 75% of visitors to use sustainable transport

PILLAR 3

Better communities

- 100% of shopping centres committed to employment and local development

PILLAR 4

Better collective power

- 100% of the Group's employees committed to sustainable development



Examples of progress in the making

PILLAR 1

Better buildings

- LED lighting, sustainability building certifications and renewable energy production



PILLAR 2

Better connectivity

- Electric vehicle charging stations



PILLAR 3

Better communities

- Job mentoring, training and development through UR for Jobs and Hiring our Heroes initiatives



PILLAR 4

Better collective power

- Civic contribution with Group-wide volunteer days and helping charities raise awareness



The Group achieved a B- rating in 2018, the highest rating level among the real estate companies assessed in the world

Furthermore, in 2018, Unibail-Rodamco-Westfield once again received “Prime status”, awarded to only 8% of real estate companies rated by ISS-Oekom at the date of the assessment.

